

# Program Implementation Plan Results: 1st Quarter, 2022

This Program Implementation Plan outlines the actions, outputs and outcomes that will be accomplished by HCPH divisions during 2021. It assigns responsibilities and dates for the work to be completed. Output targets are determined by 3-year output data or grant, contract, and state administrative guidelines. This plan was developed by directors and staff, reviewed by the Program Implementation Plan Workgroup, and approved by the Performance Management Council and Hamilton County Board of Health.

#### Program Implementation Plan Agency Summary

	Percent	
5 Exceeding   Complete	4%	Currently above benchmark or complete
On Track   Performing as Needed	96%	Progressing as anticipated.
1 Behind   Unfavorable	1%	Currently behind anticipated progress.
0 Road Block   Postponed	0%	Not progressing as anticipated

#### **Program Implementation Plan Agency Narrative**

The 2022 program implementation plan has been updated to reflect updated metrics for the agency's programs and services for Q1 of 2022. HCPH had a successful first quarter. Four percent of all metrics performed as "Exceeded | Completed" and 96 percent performed as "On Track | Performing as Needed." One percent of metrics were behind or postponed due in large part to COVID-19. HCPH will continue to closely monitor the impacts COVID-19 is having on the agency's overall performance overall.

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## **ADMINISTRATION**





#### **Programs Narrative**

The customer service group issued 8,334 licenses and permits. The Vitals team issued 12,754 birth and death certificates. Documentation and population health outcome indicators required for reaccreditation was finalized and uploaded into the e-PHAB portal. The final submission will occur in early Q2 after payment has been processed by PHAB. Emergency preparedness communication activities continue to exceed expectations due in part to COVID-19. All other administrative activities are performing as needed.

Programs							
Customer Service & Vital Statistics	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of birth certificates issued							1
D. Comeau	13,854	2,894				21%	
Number of death certificates issued  D. Comeau	29,839	9,860				33%	
Number of EHS permits issued c. Davidson	19,554	5,676				29%	1
Number of EHS licenses issued C. Davidson	3,936	2,658				68%	1
Board of Health Training	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of Board of Health training hours G. Kesterman	2.00	0.00				0%	
Accreditation							Status
Annual accreditation report created and submitte						In Progress	1
Monitored timely reporting of notifiable/reportable d  J. Mooney	iseases, lab test r 50%	esults, and inv 100%	estigation result	s (Measure 2.	1.5A)	In Progress	
Administration	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Finance - internal reports, audits, and budgets comp	•	•	plete)			059/	1
	100%	25%	/ !!!4			25%	_ 💆 -
Finance - Grants - required meetings, budget and ex G. Varner	penditure reports	25%	6 indicates quan	ter complete)		25%	
Human Resources - New hires that have complet s. Taylor	ed orientation	100%				100%	
Human Resources - Quarterly review of HCPH pe s. Taylor	,		s quarter comp	olete)		25%	
Emergency Communication - Quarterly review, u	pdate, and test o	of emergency	oreparedness c	ontacts and	lists	50%	

## **HCPH STRATEGIC PLAN:201**

0 Exceeding   Complete	Exceeding   Complete: Currently above benchmark or completed.
On Track   Performing as Needed	On Track   Performing as Needed: Progressing as anticipated.
0 Behind   Unfavorable	Behind   Unfavorable: Currently behind anticipated progress.
Road Block   Postponed	Road Block: Not progressing as anticipated; Re-prioritized.

#### **Programs Narrative**

Implementation of HCPH's 2022-2026 Strategic Plan began during the progress period. An annual implementation plan was developed for each priority area to guide the work. All metrics are performing as needed. Several key actions are slated to begin in Q2 or Q3. Many key actions for Strong Leadership and Workforce are underway. New Hire Orientation continues to be revised and is scheduled to be relaunched in late Q2/early Q3. The Tier 1 Health Equity Training for all staff is also in development. The interactive training was piloted with the Health Equity coaches; the self-paced introductory video was filmed during the progress period and is in the editing stage. Several Foundational Infrastructure key actions also began. The Public Information team is working to make updates to the agency's website with feedback from division directors and staff. An initial partner organization list was compiled and is being organized into priority focus areas. The IT team worked on finalizing the server upgrade as well as ongoing IT management. Lastly, an internal team was convened to assess facility/space needs. An architect has been engaged to assist with the assessment process.

Programs:							
Strong Leadership and Workforce	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of staff completing CCPHP assessment							4
	80%	0%				0%	
Percent of staff completing Tier 1 Health Equity training	80%	0%				0%	
Percent staff recruitment and retention key actions complete	100%	25%				25%	<b>-</b>
Percent of required staff completing New Hire Orientation	100 /6	23 /0				25 /6	_ 🖳
	80%	0%				0%	
Percent of public health workforce and pipeline key actions complete							
	100%	25%				25%	
lexible and Sustainable Funding	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of finance key actions completed							
	100%	0%				0%	
imely and Locally Relevant Data	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of data access and availability key actions completed							
	100%	0%				0%	
oundational Infrastructure	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of public information key actions completed							
	100%	50%				50%	_
Percent of strategic partnerships key actions completed							_
Demont of information technology by continue consists	100%	25%				25%	
Percent of information technology key actions completed	100%	20%				20%	
Percent of facilities key actions completed							_ 🖃
	100%	50%				50%	
							Page

#### 1st Quarter 2022

## **DISEASE PREVENTION**



0 Exceeding   Complete	Exceeding   Complete: Currently above benchmark or completed.
On Track   Performing as Needed	On Track   Performing as Needed: Progressing as anticipated.
0 Behind   Unfavorable	Behind   Unfavorable: Currently behind anticipated progress.
0 Road Block   Postponed	Road Block: Not progressing as anticipated; Re-prioritized.

#### **Program Narrative**

The Disease Prevention Division is going through a period of rapid change and growth. We are working on expansion of our clinical operations that will allow us to see more clients for STI and HIV services, including adding another exam room for added clinical volume. We are adding and adjusting staff roles as needed, and the addition of a clinic manager to oversee clinic flow/function is leading to more standardized practices and updated protocols. We are seeing a slow increase in patients who are willing to allow the CMH nurse to come to their homes for visits, and we plan to offer small incentives to increase these numbers further. The increase in number of syphilis cases treated tracks with overall state trends that show an increase in cases, though Hamilton County is seeing a slower increase in cases than the rest of the state. Testing under the EHE grant started at 2 partner sites at the beginning of March, and these testing numbers can be added as metrics in Q2. Immunization numbers are reflective of a slower time of year for that program, but we also had a lot of clients from other counties coming to our site due to Covid-19 related closures at other sites.

Programs							
Children with Medical Handicaps	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
50 % of eligible families are contacted each qu	arter (quarter repo 50%	rted in % con 38%	tacted; Appr	oximately 1	,100 patient	s annually) 38%	1
Tuberculosis Control	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
75 % of contact investigations in the TB Progra	75%	n 24 hrs or ne 100%	xt business	day of notif	ication for r	new case 100%	1
75 % of patients who are eligible, begin LTBI tr	75%	63%				63%	1
100 % of patients lost to LTBI treatment will ha	ive documented fol 100%	llow-up efforts 100%	5			100%	
mmunizations	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Total vaccine administration will increase by 2	5% (2019 was 1,064 1330	4; 2020 goal is 95	s 1,330)			7%	1
Syphilis	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
9 of 9 grant metrics are meeting or exceeding	required targets. 9	8				89%	1
Syphilis cases are started on treatment within	14 calendar days f	rom the date	of case assi	nment. (Go	oal >85%)	98%	1
# of Syphilis clients treated by HCPH clinic. (10						50%	1
·IIV	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
9 of 9 grant metrics are meeting or exceeding	. 9	8				89%	1
Newly confirmed HIV+ clients attended first me	edical appt <30 day 75%	s of HIV+ test 72%	t date. (Goal	>75%)		72%	1
Region 8 HIV testing programs will have a great	ater than 1.0% posi 100.0%	tivity. 33.0%				33%	1
Continuous Quality Improvement						Current Projects	New Projects Identi
DP recently completed a customer service surve	y and it utilizing fee	dback to mak	ce improvem	ents.		No	No

## 1st Quarter 2022

## **ENVIRONMENTAL HEALTH**



0	Exceeding   Complete	Exceeding   Complete: Currently above benchmark or completed
14	On Track   Performing as Needed	On Track   Performing as Needed: Progressing as anticipated.
0	Behind   Unfavorable	Behind   Unfavorable: Currently behind anticipated progress.
0	Road Block   Postponed	Road Block: Not progressing as anticipated; Re-prioritized.

#### **Programs Narrative**

The Environmental Health Division is on track/performing as needed with 14 of 14 metrics through the first quarter. The food program is ahead of schedule due to the new licensing period starting in March and many of the level 1 and 2 facility inspections have now been completed. The ServSafe food safety training program continues to see an increase in participants through the first quarter. HCPH is one of only two health departments in Ohio currently offering in person classes.

Programs							
ood Safety and Education	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of FSO / RFE inspections completed (	·		<i>(</i> 28)				
Number of people educated (3-Year Avg)	5,990	2,471				41%	
Number of people educated (3-1ear Avg)	459	125				27%	
Number of facilities that are brought through t		ocess (3-Year	Avg.)				1
	52	17				33%	
Housing and Nuisance Inspections	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of housing inspections completed							1
	1,152	302				26%	
Average number of days to respond to compla	· · ·	•				4000/	
	2	2				100%	
Public Swimming Pools and Spas	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of public swimming pool and spa insp			ır: June 1-May	31)			1
	1,253	25				2%	
Number of equipment inspections completed	210	0				0%	
Additional Inspection Programs	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
School Inspections - Number of standard ins	pections conducted	d per calenda	vear				
	345	35	,			10%	
Campground Inspections - Number of standa	•	iducted (Licen	se Year: May 1	- April 30)			1
Dublic Accommodation Facilities - Number of	23	1	J			4%	
Public Accommodation Facilities - Number o	r standard inspection	ons conducted	a per calendar	year		28%	
Manufactured Home Parks - Number of contr			Contract)			20 /0	
	57	20	,			35%	
Smoke Free Ohio - Number of inspections co	nducted (3-Year Av	/g)					-
•	22	4				19%	
Rabies Prevention and Control	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4		Status
Number of quarantine notices sent							
	662	143				22%	
Number of samples sent to the Ohio Departme	ent of Health for tes	sting					
•	48	7				15%	
Continuous Quality Improvement						Current Projects	New Project

No No

2022

Exceeding | Complete 12 On Track | Performing as Needed 0 Behind | Unfavorable Road Block | Postponed

Exceeding | Complete: Currently above benchmark or completed.

On Track | Performing as Needed: Progressing as anticipated.

Behind | Unfavorable: Currently behind anticipated progress.

Road Block: Not progressing as anticipated; Re-prioritized.

#### **Programs Narrative**

The EP Division continued completing PHEP, CRI and COVID-19 grant deliverables and is on track with 12 of 12 metrics through the first quarter. One of the PHEP grant deliverables was to update the agency's Continuity of Operations Plan (COOP). The COOP was updated according to a detailed rubric provided by ODH. The EP Division continued updating the agency's COVID-19 Response After-Action Report and drafting the agency's Environmental Health Response Annex. The EP Division welcomed a new Public Health Response Coordinator to the team, Sarah Moore.

#### COVID-19 response operations update:

- •Q1 vaccine distribution started strong, but requests for PODs have tapered significantly.
- •Direct outreach, specifically targeting high SVI areas, has improved POD requests in our high need/ low vaccine rate areas.
- •Over 3,500 COVID-19 rapid test kits have been distributed to community members through PODs, Libraries of Cincinnati- Hamilton County, Council on Aging and local fire/police.
- •Since December 2020, HCPH has administered over 85,000 vaccines through closed, open, and homebound POD efforts.
- •Continued outreach efforts included; calling all individuals that have not yet received a booster/ 2nd dose, but received a previous dose with HCPH (list includes over 42k individuals), email blasts to faith-based organizations, low income senior housing, fire, police, and community partners.

Programs							
Public Health Emergency Preparedne	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Local PHEP Grant (BP3 & BP4) - # of deliverable	es completed						•
	26	14				54%	
Regional PHEP Grant (BP3 & BP4) - # of delive	rables completed						<b>~</b>
	13	8				62%	
Number of multi year training and exercise plan	ns written						
	1	0				0%	
Cities Readiness Initiative	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Local CRI Grant - # of deliverables completed							<b>~</b>
	8	6				75%	
Percent of medical countermeasure files uploa			te visit				
	100%	1%				1%	
Agency Emergency Preparedness	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Intro to Incident Command (IS100) Training							4
	75%	72%				72%	
Intro to National Incident Management System	(IS700) Training						<b>~</b>
	75%	73%				73%	
Advanced ICS Training for command staff (200	, 300, 400, 800)						
	75%	81%				81%	
Department Operations Training for Command							
	75%	59%				59%	
Number of agency emergency preparedness pl	_						
	100%	1%				1%	
Accreditation Standard 1.2.1 (24/7 communication; Requirement)		Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Complete 1 per quarter after hour checks	on HCPH phon	e, fax and w	ebsite/				4
	4	0				0%	
Complete 1 annual checks of HCPH panic	and lockdown	buttons					
	1	0				0%	
Continuous Quality Improvement						Current Projects	New Projects Identified
						No	No

## **EPIDEMIOLOGY**





#### **Programs Narrative**

The Epidemiology Division has largely been on track and performing as needed during Q1 of 2022. The Child Fatality Review completed its annual entry and reporting of case information to the Ohio Department of Health during this time period. The FIMR program also utilized an intern to assist the Community Action Team with developing a work plan off of prior year recommendations around child and infant mortality reviews. Topics that the team will be building into its work plan include safe sleep and patient advocacy among healthcare providers. The infectious disease team has begun working on activities related to the NACCHO Building Local Operational Capacity + grant. These activities are focused around building local capacity for healthcare associated infections and other antibiotic resistant organism surveillance and infection control processes; a continuation of the work started last year for COVID infection controls assessments and response. The injury epidemiology program area continues to support the harm reduction division with surveillance and reporting on various harm reduction and overdose topics. Dashboards have been built for nearly all harm reduction/overdose data sets at this time. The division currently has an opening for an MCH epidemiologist to assist with Ohio Equity Institute work as our previous person in the position left just after the end of Q1.

Programs							
Surveillance	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of data requests completed by requ	estor's deadline.						<b>~</b>
	100%	100%				100%	
Percent of facilities reporting injury data to e	epidemiology divisio	n.					1
	100%	75%				75%	
Percent of AHEAD tool modules updated wit	thin Tableau.						1
	100%	0%				0%	
Communicable Disease	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of weekly and monthly reports that	are completed by es	tablished de	adlines.				4
	100%	100%				100%	
Percent of monthly contract reports complete	ted by established d	eadlines.					4
	100%	100%				50%	
Percent of outbreaks opened in ODRS within	n one business day	of notificatio	n to the loc	al health de	ept.		<b>1</b>
	100%	100%				100%	
Percent of outbreaks closed within 90 days	of onset date of last	case.					_
	100%	100%				25%	
Maternal and Child Health	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of OEI monthly reports and surveilla	ance data submitted	to ODH by g	rant deadlii	ne.			~
	100%	100%				100%	
Percent of all fetal deaths between 1/2022 ar	nd 12/2022 reviewed	by FIMR. (Re	equirement	of 15%)			~
	15%	0%	-	-		0%	
Percent of local monthly and quarterly surve	eillance reports com	pleted by es	tablished de	eadlines.			<b>~</b>
	100%	100%				100%	
Percent of monthly and quarterly FIMR repo	rts submitted to ODI	H by grant do	eadline.				4
	100%	100%				100%	
11 MCH grant required interviews conducted	d by FIMR staff.						<b>~</b>
	11	0				0%	
Harm Reduction	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of daily and monthly reports comple	eted by established of	deadlines					~
	100%	100%				100%	
Percent of data sources built into the Tablea	au dashboard						_
	100%	75%				75%	
Continuous Quality Improvement						Current Projects	New Projects Identified
, , , , , , , , , , , , , , , , , , , ,						No	
						NO	No

## HARM REDUCTION



**Programs Narrative** 

The Harm Reduction Division is on track or exceeding metrics for Q1. The division continues to grow and is now fully staffed. Expanding our SAFE services in the community. Partnering with Equitas is providing opportunities to provide outreach in a high risk overdose area for minority popoulations and allows us to provide warm hand offs for primary care services. Exceeding number of community partners participating in our system coordination work howver continue to

Programs							
Harm Reduction	Goal	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of syringes distributed	464.632	226.560				49%	1
Number of syringes received	330,596	137,530				49%	1
Expand to two additional sites for syringe se	/		and mortar)			100%	1
Harm Reduction Partnerships	Goal	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Harm Reduction Subcommittee meetings (inc	cluding workgroup 2	meetings) 5				250%	1
Expand number of community partners enga	ged in the quarterl 5	ly harm reduction	on meeting by	providers		40%	
Percent of OFR cases that have family / signi	ficant other intervi	iews conducted	k			0%	1
Addressing Stigma	Goal	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of venues reached with stigma mark	eting material 20	23				115%	1
Number of trauma informed care / adverse ch	nildhood events tra					24%	1
Continuous Quality Improvement						Current Projects	New Projects Identified
						No	No

1st Quarter

2022

HAMILTON COUNTY
PUBLIC HEALTH

	Exceeding   Complete	Exceeding   Complete: Currently above benchmark or completed.
10	On Track   Performing as Needed	On Track   Performing as Needed: Progressing as anticipated.
0	Behind   Unfavorable	Behind   Unfavorable: Currently behind anticipated progress.
0	Road Block   Postponed	Road Block: Not progressing as anticipated; Re-prioritized.

#### **Programs Narrative**

**HEALTH PROMOTION AND EDUCATION** 

All metrics within the division of HPE are On Track for Q1. Two staff members resigned their positions within the division during Q1, the division director is in process of hiring staff to fill the open positions. The WeTHRIVE! Team launched the Child Care initiative to all WeTHRIVE! Communities. Eager Achievers join the initiative and became an official WeTHRIVE! Child Care provider. Updates to the WeTHRIVE! community assessments were finalized and are being piloted within WeTHRIVE! community teams. Mt. Healthy Schools and North College Hill Schools updated their wellness policies to align with best practices. Three earned media campaigns related to tobacco cessation and youth vaping ran during Q1 and 5 trainings around tobacco cessation, youth access, vaping were provided to community partners. OEI staff hosted 2 BUMP events during Q1 to bring together pregnant and post-partum women; during each BUMP event an education was provided around breastfeeding. OEI Navigators continue to identify new strategies to connect and engage with eligible women. Additional grant reports available upon request.

Programs							
Tobacco Grant (7/1 to 6/30)	Goal	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of impressions for tobacco grant paid	media campaigns	(Quarterly Avg.					•
	389,596	980,333				252%	
Number of engagements for tobacco grant paid	d media campaigns	ຣ (Quarterly Avg	J.)				1
	5	3				60%	
Number of tobacco related trainings and educa	•						
	10	5				50%	
Maternal & Child Health (10/1 to 9/30)	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of Adolescent Health Advisory Commit	ttee meetings	_					1
	4	2				50%	
Create adolescent health implementation plan	as outlined by grar	nt				Yes	
Create adolescent health evaluation plan as ou	tlined by grant					Yes	1
Ohio Equity Institute (10/1 to 12/31)	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of outreach avenues utilized by neighb	orhood navigators	to identify wo	men				-
	6	5				100%	
Number of pregnant women screened by OEI n	eighborhood navig	gators that mee	t eligiblity criteria fo	or OEI servi	es		
	300	25				8%	
WeTHRIVE!	Goal	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Maintain engagement of existing active WeTHR	IVE! communities						•
	100%	100%				100%	
Maintain engagement of existing WeTHRIVE so							
Complete community health assessments in pa	100%	100%				100%	
Complete community nearth assessments in pa	arthership with the	DIVISION OF EF				In Progress	
WeTHRIVE Health Equity recommendations de	veloped					In Progress	1
Continuous Quality Improvement						<b>Current Projects</b>	New Projects Identified
						No	No

## **PLUMBING**





#### **Programs Narrative**

The Plumbing Division is on track/performing as needed with 8 of 8 performance measures in the first quarter of 2022. Plumbing permits and inspection progress remain strong. Two permits for large apartment buildings were processed this quarter -- unusual for the middle of winter. Medical gas and backflow inspection programs are on track and continue to keep the team busy.

Plumbing Inspections	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of plumbing permits issued	3,968	958				24%	1
Number of plumbing inspections completed	8,617	2,682				31%	1
Number of residential plan reviews completed	3,410	811				24%	1
Number of commercial plan reviews completed	563	147				26%	1
Medical Gas Permits	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of medical gas blueprint reviews comple	eted 26	4				15%	1
Number of medical gas inspections completed	130	39				30%	
Backflow Prevention	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of new backflow devices registered	331	33				10%	1
Number of backflow / cross connections surveys	completed 69	17				25%	1
Continuous Quality Improvement						Current Projects	New Project

No No

## **WASTE MANAGEMENT**



0 Exceeding   Complete	Exceeding   Complete: Currently above benchmark or completed.
On Track   Performing as Needed	On Track   Performing as Needed: Progressing as anticipated.
0 Behind   Unfavorable	Behind   Unfavorable: Currently behind anticipated progress.
0 Road Block   Postponed	Road Block: Not progressing as anticipated; Re-prioritized.

#### **Programs Narrative**

The Waste Management Division is on track/performing as needed with 10 of 10 performance measures. Though scrap tire and compost facility inspections for the year have just begun, this is normal as we attempt to inspect those facilities in quarters 2 and 3 to better target mosquito breeding season. The 1st quarter is generally report writing season from the previous year's sampling at closed and active landfills. New lead poisoning referrals are up over previous years for 1st quarter. Staff has shifted work appropriately to accommodate and continue to provide rapid investigations. These cases are feeding into the HUD lead hazard reduction grant work.

Programs							
Body Art	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of facility inspections (Requirement)	50	10				20%	1
Number of unlicensed facilities located and enfor	cement initiate 3	ed (3-Yr Avg 0	)			0%	
Construction and Demolition Debris	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of CD&D facility inspections completed	116	36				31%	1
Solid Waste Inspections	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of solid waste facility inspections comple	eted 42	13				31%	1
Number of scrap tire facility inspections complete	ed 50	2				4%	1
Number of compost facility inspections complete	d 24	0				0%	
Number of solid waste nuisance and open dumpi	ng investigatio 130	ns complet 54	ed (3-Yr Av	/g)		42%	1
Lead Poisoning and Prevention	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4		Status
Number of newly identified children with blood le	25	16				64%	
Number of newly identified children with blood le	vels greater the 12	an 10 µg/dL 5	•			42%	1
Number of public health lead poisoning investiga	tions complete 12	ed 7				58%	1
Continuous Quality Improvement						Current Projects	New Projects Identified

No new CQI projects identified.

In Progress

No

## **WATER QUALITY**



0 Exceeding   Complete	Exceeding   Complete: Currently above benchmark or completed.
On Track   Performing as Needed	On Track   Performing as Needed: Progressing as anticipated.
0 Behind   Unfavorable	Behind   Unfavorable: Currently behind anticipated progress.
0 Road Block   Postponed	Road Block: Not progressing as anticipated; Re-prioritized.
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#### **Programs Narrative**

13 of 13 Division of Water Quality metrics are on track/peforming as needed through the first quarter. Several stormwater program related metrics do not start until later in the year, and therefore have no progress shown presently. One stormwater program team member has been working on COVID related projects full-time since the beginning of the year. He will be resuming his normal work duties with the stormwater program in the coming quarter.

Programs							
Sewage Treatment Systems	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Number of STS Operation Permit Initial Inspec	ctions (Requireme	ent)					1
	11,863	3,038				26%	
First Reinspections: Percent Passing	67%	69%				69%	
Second Reinspections: Percent Passing							-
	51%	51%				51%	
Number of STS Operation Permit Follow-up Ir	spections						1
	2,077	671				32%	
Number of Individual Improvement / Modification		Requested					1
	295	65				22%	
Number of Requests for Variances (Includes S	STS & PWS)	24				57%	
Applications to Replace or Install a Sewage T		2-4				01 70	
7 #P.104110110 to 110P11100 of 111011111 a confuge 1	76	14				18%	
Stormwater	3-Year Avg.	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Conduct outfall investigations in accordance	with the contract	and abate pol	lution				~
ŭ	35	0 .				0%	
Number of nuisance complaint investigations	completed						<b>1</b>
	252	54				21%	
Number of STS's Mapped							1
	500	75				15%	
Number of sanitary sewer connection orders in							
	68	8				12%	
Number of Stormwater Pollution Prevention P	•	•				00/	
Train Covernment Francisco	36	0				0%	
Train Government Employees	299	0				0%	
Continuous Quality Improvement						Current Projects	New Project Identified

Continue work from 2020 to make improvments in the Septage Hauler online reporting and education. In Progress No

## PERFORMANCE MANAGEMENT SYSTEM



1st Quarter 2022

Exceeding   Complete: Currently above benchmark or completed.
On Track   Performing as Needed: Progressing as anticipated.
Behind   Unfavorable: Currently behind anticipated progress.
Road Block: Not progressing as anticipated; Re-prioritized.

Norkforce Development Workgroup	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD	Status
Percent of staff who have completed training as	•	workforce de	evelopment tr	aining plan			_
. o.com of clair who have completed training ac	100%	60%	o voio pinioni u	uning plun		60%	
Assess staff knowledge of core competencies						Status	Status
Review staff training feedback						In Progress	_
Training curriculum updated based on sta	ff feedback					In Progress	
Health Equity						Status	Status
Develop Tier 1 Health Equity Training for all staf	f				Percent Complete:	50%	[3, 29
Percent of staff receiving Tier 1 Health Equity Tr	aining (target: 8	30 percent)			Percent Complete:	0%	
Additional Health Equity Coaches recruited (targ	get: 5)				# Complete	0.00	
Customer Service Feedback	Requirement	Quarter 1	Quarter 2	Quarter 3	Quarter 4	% Complete YTD/ Status	Status
Implement 2022 surveys (Requirement)	5	1				20%	1
Finalize 2023 survey and audit schedule (Q4 of 2	2021)					Not Started	
Provide findings and recommendations based on	completed surve	evs and audits	to divisions a	nd to the PM	С	Not Started	
• • • • • • • • • • • • • • • • • • • •						In Progress	
Program Implementation Plan						Status	Status
2023 Program Implementation Plan adopted by t	the HCPH BOH a	and dashboar	d completed	(Q4)		In Progress	1
2022 Quarterly review of HCPH dashboard metri	cs review comp	leted by Prog	ram Impleme	ntation Tear	n	In Progress	1
Community Health Improvement Plan						Status	Status
			stakeholders				